

**THE CANADIAN COUNCIL OF CHURCHES**

**CONSOLIDATED  
FINANCIAL STATEMENTS  
YEAR ENDED DECEMBER 31, 2019**



**DECEMBER 31, 2019  
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**MANAGEMENT RESPONSIBILITY FOR FINANCIAL REPORTING**  
**DECEMBER 31, 2019**

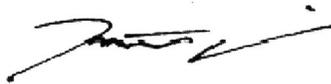
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The accompanying consolidated financial statements and all other information contained in this annual report are the responsibility of the management of The Canadian Council of Churches. The consolidated financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations and have been approved by the Governing Board.

Preparation of financial information is an integral part of management's broader responsibilities for the ongoing operations of The Canadian Council of Churches. Management maintains a system of internal accounting and administration controls which are designed to provide reasonable assurance that transactions are accurately recorded on a timely basis, are properly approved and result in reliable financial information. Such information also includes data based on management's best estimates and judgements. Management has determined that the enclosed consolidated financial statements are presented fairly and on a consistent basis with prior years, in all material respects.

The Finance Committee reviews the audited consolidated financial statements and recommends them to the Governing Board. The Governing Board reviews and approves the annual consolidated financial statements and also reviews the annual report in its entirety.

The accompanying consolidated financial statements have been audited by Graham Mathew Professional Corporation, the external auditors of the organization, who are engaged by the Governing Board and whose appointment was ratified by the Governing Board. The Independent Auditors' Report, dated May 19, 2020, expresses their opinion on the 2019 consolidated financial statements.



Matthew Pupic  
Director of Operations  
Project Ploughshares



Peter Noteboom  
General Secretary  
The Canadian Council of Churches

## INDEPENDENT AUDITORS' REPORT

To the Governing Board of  
**The Canadian Council of Churches**

### **Opinion**

We have audited the accompanying consolidated financial statements of **The Canadian Council of Churches** (the Council), which comprise the consolidated statement of financial position as at December 31, 2019, and the consolidated statements of revenues, expenses and fund balances and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Council as at December 31, 2019, and its financial performance and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### **Basis for Opinion**

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governing Board either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

### **Auditors' Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

## INDEPENDENT AUDITORS' REPORT (CONTINUED)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Carolan Mathew Professional Corporation*

Cambridge, Ontario  
May 19, 2020

Chartered Professional Accountants, authorized to practise public  
accounting by the Chartered Professional Accountants of Ontario

**CONSOLIDATED STATEMENT OF REVENUES, EXPENSES AND FUND BALANCES  
YEAR ENDED DECEMBER 31, 2019**

	Canadian Council of Churches		Project Ploughshares		2019	The Canadian Churches' Forum for Global Ministries		Canadian Council of Churches		Project Ploughshares		2018
	Unrestricted Fund \$	Restricted Funds \$	Unrestricted Fund \$	Restricted Funds \$		Unrestricted Fund \$	Restricted Funds \$	Unrestricted Fund \$	Restricted Funds \$	Unrestricted Fund \$	Restricted Funds \$	
<b>Revenues</b>												
Donations	48,786	7,420	648,637		704,843	500		62,414	6,294	689,732		758,940
Member/sponsors contributions	306,696		28,230		334,926			305,363		28,030		333,393
Government grants			24,079		24,079					25,327		25,327
Program grants	60,250	35,200	72,769		168,219			57,157	11,300	126,217		194,674
Investment income (loss)	77,743		10,069	60,014	147,826			( 2,007)	( 15,692)	742	806	( 16,151)
Other revenue	85,445		6,148		91,593			75,031	2,366	6,767		84,164
	<b>578,920</b>	<b>42,620</b>	<b>789,932</b>	<b>60,014</b>	<b>1,471,486</b>	500	NIL	497,958	4,268	876,815	806	1,380,347
<b>Expenses</b>												
Salaries and benefits	405,142		609,687		1,014,829			344,946		606,868		951,814
Management and administration (notes 4 and 6)	50,453	14	87,237		137,704	125		63,787	1,613	100,395		165,920
Programs and projects	140,828	6,804	131,174		278,806			125,346	21,003	176,791		323,140
Grants to other organizations	2,000	15,000			17,000				8,700			8,700
Fundraising	8,456		15,281		23,737			4,653		36,813		41,466
	<b>606,879</b>	<b>21,818</b>	<b>843,379</b>	<b>NIL</b>	<b>1,472,076</b>	125	NIL	538,732	31,316	920,866	NIL	1,491,038
Excess (deficiency) of revenues over expenses	( 27,959)	20,802	( 53,447)	60,014	( 590)	375		( 40,773)	( 27,048)	( 44,050)	806	( 110,691)
Fund balances, beginning	181,102	619,688	279,692	1,047,071	2,127,553	2,693		205,067	660,476	248,742	1,121,265	2,238,244
	153,143	640,490	226,245	1,107,085	2,126,963	3,068		164,294	633,428	204,692	1,122,071	2,127,553
Interfund transfers (note 3)	27,233	( 27,233)	58,500	( 58,500)		( 3,068)		16,808	( 13,740)	75,000	( 75,000)	
<b>Fund balances, ending</b>	<b>180,376</b>	<b>613,257</b>	<b>284,745</b>	<b>1,048,585</b>	<b>2,126,963</b>	<b>NIL</b>	<b>NIL</b>	<b>181,102</b>	<b>619,688</b>	<b>279,692</b>	<b>1,047,071</b>	<b>2,127,553</b>

The explanatory financial notes form an integral part of these financial statements.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
YEAR ENDED DECEMBER 31, 2019

	Canadian Council of Churches		Project Ploughshares		2019	Canadian Council of Churches		Project Ploughshares		2018
	Unrestricted Fund \$	Restricted Funds \$	Unrestricted Fund \$	Restricted Funds \$		Unrestricted Fund \$	Restricted Funds \$	Unrestricted Fund \$	Restricted Funds \$	
<b>ASSETS</b>										
Cash	45,247		183,070		228,317	45,801		154,265		200,066
Investments (note 5)	902	2,252	28,211		31,365	3,944	16,716	49,795	48,019	118,474
Accounts receivable	61,083		87,222		148,305	51,529	100	75,717		127,346
Prepays	13,694		26,337		40,031	10,654		24,189		34,843
<b>Current assets</b>	<b>120,926</b>	<b>2,252</b>	<b>324,840</b>		<b>448,018</b>	<b>111,928</b>	<b>16,816</b>	<b>303,966</b>	<b>48,019</b>	<b>480,729</b>
Capital assets (note 6)	2,209		4,726		6,935	1,862		13,724		15,586
Investments (note 5)	106,317	611,005		1,048,585	1,765,907	85,896	603,370		999,052	1,688,318
	<b>229,452</b>	<b>613,257</b>	<b>329,566</b>	<b>1,048,585</b>	<b>2,220,860</b>	<b>199,686</b>	<b>620,186</b>	<b>317,690</b>	<b>1,047,071</b>	<b>2,184,633</b>
<b>LIABILITIES</b>										
Accounts payable and accrued liabilities (note 7)	49,076		14,641		63,717	18,584	498	37,998		57,080
Deferred contributions (note 8)			30,180		30,180					
	<b>49,076</b>		<b>44,821</b>		<b>93,897</b>	<b>18,584</b>	<b>498</b>	<b>37,998</b>		<b>57,080</b>
<b>FUND BALANCES</b>										
Unrestricted funds	180,376		284,745		465,121	181,102		279,692		460,794
Restricted funds		475,247		1,048,585	1,523,832		465,099		1,047,071	1,512,170
Endowment fund (note 10)		138,010			138,010		154,589			154,589
	<b>180,376</b>	<b>613,257</b>	<b>284,745</b>	<b>1,048,585</b>	<b>2,126,963</b>	<b>181,102</b>	<b>619,688</b>	<b>279,692</b>	<b>1,047,071</b>	<b>2,127,553</b>
	<b>229,452</b>	<b>613,257</b>	<b>329,566</b>	<b>1,048,585</b>	<b>2,220,860</b>	<b>199,686</b>	<b>620,186</b>	<b>317,690</b>	<b>1,047,071</b>	<b>2,184,633</b>

APPROVED BY THE GOVERNING BOARD:

*Monan Greer*

Treasurer

**CONSOLIDATED STATEMENT OF CASH FLOWS  
YEAR ENDED DECEMBER 31, 2019**

	2019 \$	2018 \$
<b>Cash flows from operating activities:</b>		
Deficiency of revenues over expenses for the year:	( 590)	( 110,691)
Add non-cash item:		
Amortization	11,681	11,214
	<b>11,091</b>	( 99,477)
Net change in non-cash working capital balances relating to operations:		
Accounts receivable	( 20,959)	30,589
Prepaid expenses	( 5,188)	( 10,759)
Accounts payable and accrued liabilities	6,640	( 7,886)
Deferred contributions	30,180	( 6,218)
	<b>21,764</b>	( 93,751)
<b>Cash flows from investing activities:</b>		
Purchase of capital assets	( 1,039)	( 12,100)
Net decrease in investments	7,526	56,458
	<b>6,487</b>	44,358
<b>Net increase (decrease) in cash</b>	<b>28,251</b>	( 49,393)
Cash position, beginning of year	200,066	249,459
<b>Cash position, end of year</b>	<b>228,317</b>	200,066

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**CONSOLIDATED EXPLANATORY FINANCIAL NOTES**  
**YEAR ENDED DECEMBER 31, 2019**

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**1. Purpose of the Organization**

The Canadian Council of Churches, "the Council", founded in 1944 and incorporated federally by an Act of Parliament on June 7, 1956, is a registered charity under the Income Tax Act. Accordingly, its income is not taxable and it is eligible to issue official income tax receipts for charitable donations. The Council brings together representatives from 25 churches out of a vision for unity and the need to identify common agendas of faith, witness, justice and peace concerns for joint action. The Council primarily focuses on Canadian questions, but also addresses global and other issues from a Canadian perspective. Its participation in, and experience of ecumenism is widened by the establishment of connection with councils of churches and other ecumenical councils in Canada and throughout the world.

Project Ploughshares is the peace research institute of the Council and sponsored by Canadian churches and church agencies. Established in 1976, Project Ploughshares works with churches, governments and civil society, in Canada and abroad, to advance policies and actions that prevent war and armed violence and build peace.

The Canadian Churches' Forum for Global Ministries "the Forum" is an ecumenical Christian partnership through which Canadian churches work toward intercultural leadership development and ministry learning. The Forum was created in 1962 by a by-law of the Council reflecting an agreement between the Council and the Canadian School of Missions. Under that agreement the Forum was to be managed separately from the Council but under its aegis. As the Forum is a registered charity under the Income Tax Act, its income is not taxable and it is eligible to issue official income tax receipts for charitable donations. The Canadian Churches' Forum for Global Ministries was dissolved in 2019.

**2. Summary of Significant Accounting Policies**

The consolidated financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

**(a) Basis of consolidation**

These consolidated financial statements include the accounts of The Canadian Council of Churches and The Canadian Council of Churches - Project Ploughshares ("Project Ploughshares") in 2019. In 2018 it also included The Canadian Churches' Forum for Global Ministries.

**(b) Fund accounting**

To ensure observation of restrictions placed on the use of resources available to the Council, the accounts are maintained in accordance with the principles of fund accounting. Under this method, resources for various purposes are classified for accounting and reporting purposes into separate funds in accordance with activities or objectives specified. For financial reporting purposes, funds with similar characteristics have been combined into major fund groups, which reflect the assets, liabilities and fund balances, and the revenues and expenses of each fund as follows:

**Unrestricted funds**

Revenues and expenses related to the core operations of the Council are provided for from the Unrestricted Funds. These operations are primarily funded by undesignated donations and grants.

**Restricted funds**

Amounts received and transferred in are internally or externally restricted for special purposes. The principal and interest earned on these restricted funds are to be used for the purposes specified. The restricted funds of the Council are detailed in the schedule of restricted and endowment funds.

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**CONSOLIDATED EXPLANATORY FINANCIAL NOTES**  
**YEAR ENDED DECEMBER 31, 2019**

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**2. Summary of Significant Accounting Policies (Continued)****(c) Revenue recognition**

The Council follows the restricted fund method of accounting for contributions whereby externally restricted contributions are recognized in the year received, in the fund corresponding to the purpose for which they were contributed. Unrestricted contributions are recognized as revenue in the Unrestricted Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Other grants received that are restricted for special projects are recognized as income following the deferral method of accounting under the Unrestricted Fund. Investment income is recognized as revenue in the appropriate fund when receivable.

Member grants are recorded in income in the year the funds are to be applied to offset expenses. Event registration fees are recognized when the related event occurs.

**(d) Financial instruments**

Mutual funds, corporate shares and term deposits are shown on the consolidated statement of financial position at their fair values at the year-end date, with changes in fair value recognized in the consolidated statement of revenues, expenses and fund balances. Bonds and debentures are recorded at amortized cost less any discovered impairment.

Transaction costs and financing fees directly attributable to the origination, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the consolidated statement of revenues, expenses and fund balances for the current period. Conversely, transaction costs and financing fees are added to the carrying amount for those financial instruments subsequently measured at amortized cost or cost.

The Council's financial instruments include cash, investments, account receivable and accounts payable and accrued liabilities. Cash and certain investments (mutual funds, corporate shares and term deposits) are subsequently measured at their fair value, while the other financial assets and liabilities are subsequently measured at their amortized cost.

Unless otherwise noted, the carrying value of the financial instruments is a reasonable approximation of their fair value given the short terms to maturity.

**(e) Capital assets**

Capital assets are carried at cost. Amortization is provided on a straight-line basis at the following rates:

Computer hardware	33%
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**CONSOLIDATED EXPLANATORY FINANCIAL NOTES  
YEAR ENDED DECEMBER 31, 2019**

**2. Summary of Significant Accounting Policies (Continued)**

**(f) Use of estimates**

The preparation of these consolidated financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

**(g) Contributed materials and services**

Volunteers contribute significant time to assist the Council in carrying out its mandate. Due to the impracticality in determining fair market value, contributed services are not recognized in the consolidated financial statements.

**3. Interfund Transfer**

During the year, \$58,500 was transferred from the Future Fund to the Project Ploughshares Unrestricted Fund, to assist with operations.

During the year, the Council transferred \$27,233 of Restricted Funds to the Council's Unrestricted Fund, to assist with operations.

**4. Leases**

The Council has entered into an operating lease for its Canadian Council of Churches premises that expires on June 30, 2020. The minimum monthly rent under this lease to June 30, 2020 is approximately \$950 and will increase from year to year at the rate of change in the Consumer Price Index. Additionally, under the lease, the Council must pay its share of overhead and common area expenses projected to be approximately \$1,420 per month. There is also an option to extend the lease a further five years with the same terms and conditions.

During the year The Council extended the lease of office space for its Project Ploughshares operations at Conrad Grebel University College from July 1, 2019 to June 30, 2024. The monthly rent under this lease is \$2,110 plus HST and will increase slightly each year. There is no option to further extend the terms of the agreement at this time.

**5. Investments**

	2019 \$	2018 \$
Mutual funds and corporate shares	<b>1,076,796</b>	1,096,866
Bonds and debentures	<b>720,476</b>	709,926
	<b>1,797,272</b>	1,806,792
Current portion	<b>31,365</b>	118,474
	<b>1,765,907</b>	1,688,318

Bonds and debentures bear interest at rates ranging from 1.91% to 4.60% and mature at various dates from June 2020 to June 2027. The mutual funds are held at Abundance Canada.

**CONSOLIDATED EXPLANATORY FINANCIAL NOTES  
YEAR ENDED DECEMBER 31, 2019**

	2019 \$	2018 \$
<b>6. Capital Assets</b>		
<b>Cost</b>		
Computer hardware	50,414	146,673
<b>Accumulated amortization</b>	43,479	131,087
<b>Net Book Value</b>	6,935	15,586

Amortization expense for the year was \$11,681 (\$11,214 in 2018) and is included in of management and administration on the consolidated statement of revenues, expenses and fund balances.

**7. Accounts Payable and Accrued Liabilities**

There were no amounts payable with respect to government remittances as of the year end date.

**8. Deferred Contributions**

Deferred contributions represents unspent grants relating to special projects. Changes to deferred contributions are as follows:

Balance, beginning of year		6,218
Contributions received during the year	30,180	123,496
Contributions recognized as income during the year		( 129,714)
	30,180	NIL

**9. Financial Instruments**

The Council is exposed to various risks through its financial instruments. The following analysis provides a measure of the Council's risk exposure and concentrations at the year end date.

**Liquidity risk**

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Council monitors cash flow activities on a regular basis. Due to the nature of the Council, cash inflows are generally known and major cash outflows relate mostly to program expenditures which are planned for on an annual basis and monitored through the year. In addition, the majority of the investments held can be liquidated easily, which gives the Council the flexibility to meet unplanned demands on cash and thus serves to reduce its liquidity risk.

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**CONSOLIDATED EXPLANATORY FINANCIAL NOTES**  
**YEAR ENDED DECEMBER 31, 2019**

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**9. Financial Instruments (Continued)****Credit risk**

The entity is exposed to credit risk by holding debt instruments, such as bonds and debentures, as investments. The Council manages its exposure by limiting the holdings to government and high quality corporate instruments. It is management's opinion that the Council is not exposed to any significant credit risk.

**Market risk**

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

**Currency risk**

Currency risk is the risk to the Council's earnings that arise from fluctuations of foreign exchange rates and the degree of volatility of these rates. It is management's opinion that the Council is not exposed to any significant currency risk.

**Interest rate risk**

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the interest rate. By holding a substantial portion of its investments in fixed rate instruments, the Council insulates its interest income from short-term changes in market interest rates. Nevertheless, the cash flows from investing activities are exposed to long-term changes in interest rates. Interest rate changes will also impact the fair value of investments held.

**Other price risk**

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Council is exposed to other price risk through its investments in quoted shares. The Council follows investment policies, procedures and processes for managing equity risk.

**10. Endowment Funds**

Amounts received and transferred in are internally restricted for special purposes. The investment income earned on these restricted funds is to be used for the purposes set out below.

	2019	2018
	\$	\$
Shearer Endowment Fund	53,448	63,755
The Oliver McCully Fund	14,533	15,611
The Howard McIlroy Mills Memorial Fund	70,029	75,223
	<b>138,010</b>	<b>154,589</b>

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**CONSOLIDATED EXPLANATORY FINANCIAL NOTES**  
**YEAR ENDED DECEMBER 31, 2019**

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**10. Endowment Funds (Continued)****Endowment funds**Shearer Endowment Fund

The interest on the Shearer Endowment Fund is not restricted and can be used for operating purposes.

The Oliver McCully Fund

The interest earned by the Oliver McCully Fund must be disbursed for educational purposes (75%) and church activities (25%). Any income not expended in accordance with the terms of the bequest will be held for two additional years, and, if not so expended, will be added back to the principal of the fund.

The Howard McIlroy Mills Memorial Fund

The interest on the Howard McIlroy Mills Memorial Fund is restricted and must be reinvested within the fund and any disbursements from the fund must be in accordance with the terms of the fund agreement for theological education.

**11. Comparative Figures**

Comparative figures have, in some instances, been restated in order to present them in a form comparable to those for the current year.

**12. Subsequent Events**

Subsequent to year end, financial markets in Canada and around the world have deteriorated significantly due to the COVID-19 pandemic. As a result, the fair market value of investments has decreased approximately \$70,000 as of April 30, 2020. While management expects this decrease in market value to be temporary, there is uncertainty around when a recovery may be realized.

As the COVID-19 pandemic continues to spread, it could result in a significant negative impact on the Council's operations. As of the time of authorization of these financial statements, it is not possible to estimate the length and severity of these developments and the impact on the financial results and operations of the Council.

# THE CANADIAN COUNCIL OF CHURCHES

## CONSOLIDATED SCHEDULE OF RESTRICTED AND ENDOWMENT FUNDS YEAR ENDED DECEMBER 31, 2019

	Balance as at December 31, 2018 \$	Income (loss) \$	Program Expenses \$	Transfers \$	Balance as at December 31, 2019 \$
<b>Future Fund - Project Ploughshares</b>	1,047,071	60,014		( 58,500)	1,048,585
<b>Restricted Funds</b>	465,099	46,614	( 13,118)	( 23,348)	475,247
<b>Endowment Funds</b>	154,589	( 3,994)	( 8,700)	( 3,885)	138,010
<b>2019 Balances</b>	1,666,759	102,634	( 21,818)	( 85,733)	1,661,842

	Balance as at December 31, 2017 \$	Income \$	Program Expenses \$	Transfers \$	Balance as at December 31, 2018 \$
<b>Future Fund - Project Ploughshares</b>	1,121,265	806		( 75,000)	1,047,071
<b>Restricted Funds</b>	489,308	8,262	( 22,616)	( 9,855)	465,099
<b>Endowment Funds</b>	171,168	( 3,994)	( 8,700)	( 3,885)	154,589
<b>2018 Comparatives</b>	1,781,741	5,074	( 31,316)	( 88,740)	1,666,759

### Project Ploughshares' Future Fund

In 1991, the Governing Committee of Project Ploughshares established the Future Fund to provide a predictable source of revenue for the annual operations of Project Ploughshares. The sources of capital for the Future Fund are bequests, life insurance, RRSPs and RRIFs and gifts of securities or other designated donations. Donors are encouraged to make a gift to the Future Fund to perpetuate their support for Project Ploughshares and its peace building programs into the future, and to ensure the growth of the Future Fund so it will provide increasing income for programs while conserving the principal.